Financial Statements **April 30, 2012** 



June 27, 2012

## **Independent Auditor's Report**

#### To the Executive Board of Huron University College

We have audited the accompanying financial statements of Huron University College, which comprise the statement of financial position as at April 30, 2012 and the statements of operations, changes in net assets and cash flows for the year then ended, and the related notes, which comprise a summary of significant accounting policies and other explanatory information.

#### Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian generally accepted accounting principles, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditor's responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the University's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the University's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

PricewaterhouseCoopers LLP, Chartered Accountants 465 Richmond Street, Suite 300, London, Ontario, Canada N6A 5P4 T: +1 519 640 8000, F: +1 519 640 8015



## **Opinion**

In our opinion, the financial statements present fairly, in all material respects, the financial position of Huron University College as at April 30, 2012 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

Pricewaterhouse Coopers LLP
Chartered Accountants, Licensed Public Accountants

**Statement of Financial Position** 

As at April 30, 2012

	2012 \$	2011 \$
Assets		
Current assets Cash (note 2) Short-term investments Accounts receivable Prepaid expenses Due from Huron University College Foundation	9,326,721 882,160 402,083 - 6,036	2,420,310 5,125,304 551,022 965 22,684
	10,617,000	8,120,285
Capital assets (note 3)	13,950,869	14,497,917
	24,567,869	22,618,202
Liabilities		
Current liabilities Accounts payable and accrued liabilities Advanced tuition and residence deposits Current portion of deferred revenue Current portion of long-term debt (note 5)	763,074 463,131 149,061 52,291	920,536 805,806 180,054 49,529
	1,427,557	1,955,925
Deferred capital contributions (note 4)	4,155,441	4,299,488
Deferred revenue	241,410	374,443
Long-term debt (note 5)	1,507,716	1,558,365
Employee future benefits (note 6)	1,656,742	1,216,559
Not pagets	8,988,866	9,404,780
Net assets Invested in capital assets Internally restricted (note 13) Unrestricted	8,603,048 1,672,878 5,303,077	8,930,043 1,511,434 2,771,945
	15,579,003	13,213,422
	24,567,869	22,618,202

## **Approved by the Executive Board**

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**Statement of Operations** 

For the year ended April 30, 2012

	2012 \$	2011 \$
Revenue		
Student fees	8,643,966	7,961,600
Government grants	6,570,459	6,421,516
	15,214,425	14,383,116
Apoillary revenue (note 7)	2,919,606	2,963,397
Ancillary revenue (note 7) External trust	47,407	2,903,397 57,114
Research fund	299,492	391,928
Foundation transfer (note 8)	698,312	810,853
` ,	3,964,817	4,223,292
	· · ·	, ,
Other revenue (note 9)	1,450,766	1,413,511
	20,630,008	20,019,919
Expenditures Salaries and benefits - faculty Salaries and benefits - staff Registrarial Academic instructional UWO fees	6,677,077 2,048,329 829,224 783,171 1,140,196	6,371,716 1,943,021 761,971 756,884 1,086,477
		,
Ancillary expenses (note 7)	1,905,023	1,908,913
Scholarship and bursaries	1,258,571	1,222,927
Building costs - academic	607,212	674,983
General administration	1,289,726	1,165,869
Research grant expenses	302,346	447,270
Alumni development	379,894	454,959
	5,742,772	5,874,921
	17,220,769	16,794,990
Excess of revenues over expenditures before the undernoted	3,409,239	3,224,929
Amortization of capital assets	1,043,658	1,090,059
Excess of revenues over expenditures	2,365,581	2,134,870

Statement of Changes in Net Assets

For the year ended April 30, 2012

				2012				2011
	Invested in Capital Assets \$	Unrestricted \$	Internally Restricted \$	Total \$	Invested in Capital Assets \$	Unrestricted \$	Internally Restricted \$	Total \$
Balance - Beginning of year	8,930,043	2,771,945	1,511,434	13,213,422	8,967,081	409,530	1,701,941	11,078,552
Excess of revenues over expenditures	-	2,365,581	-	2,365,581	-	2,134,870	-	2,134,870
Amortization of capital assets	(1,043,658)	1,043,658	-	-	(1,090,059)	1,090,059	-	-
Amortization of deferred contributions	268,987	(268,987)	-	-	283,010	(283,010)	-	-
Capital assets acquired from own funds	399,789	(399,789)	-	-	724,901	(724,901)	-	-
Interfund transfer (note 13)		(161,444)	161,444	<u>-</u>		190,507	(190,507)	
	(374,882)	2,579,019	161,444	2,365,581	(82,148)	2,407,525	(190,507)	2,134,870
Repayment of long-term debt (note 5)	47,887	(47,887)	-	-	45,110	(45,110)	-	
	(326,995)	2,531,132	161,444	2,365,581	(37,038)	2,362,415	(190,507)	2,134,870
Balance - End of year	8,603,048	5,303,077	1,672,878	15,579,003	8,930,043	2,771,945	1,511,434	13,213,422

Statement of Cash Flows

For the year ended April 30, 2012

	2012 \$	2011 \$
Cash provided by (used in)		
Cash flows from operating activities		
Excess of revenues over expenditures	2,365,581	2,134,870
Items not involving cash Amortization of capital assets	1,043,658	1,090,059
Amortization of deferred capital contributions	(268,987)	(283,010)
Employee future benefits	440,183	232,888
Decrease in deferred revenue	(164,026)	(165,344)
Change in non-cash working capital items (note 10)	(333,585)	(349,708)
	3,082,824	2,659,755
Cash flows from investing activities		
Purchase of capital assets	(496,610)	(822,428)
Decrease (increase) in short-term investment	4,243,144	(4,268,026)
Increase in deferred capital contributions	124,940	126,757
	3,871,474	(4,963,697)
Cash flows from financing activities		
Repayment of long-term debt	(47,887)	(45,110)
Increase (decrease) in net cash for the year	6,906,411	(2,349,052)
Cash - Beginning of year	2,420,310	4,769,362
Cash - End of year	9,326,721	2,420,310

Notes to Financial Statements **April 30, 2012** 

## 1 Purpose of the organization

Huron University College (the University) is a university institution with undergraduate programs in Arts and Social Sciences, and graduate programs in Theology. The University is affiliated with the University of Western Ontario (UWO) and associated with the Anglican Church of Canada. The University is incorporated under the statutes of the Province of Ontario. The University is a not-for-profit organization under the Income Tax Act.

## 2 Summary of significant accounting policies

The financial statements have been prepared in accordance with the Canadian generally accepted accounting principles and include the following significant accounting policies.

### Revenue recognition

The University follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount received can be reasonably estimated and collection is reasonably assured.

Grants approved but not yet received at the end of an accounting period are accrued if the amount to be received can be reasonably estimated and collection is reasonably assured. Where a portion of a grant relates to a future period, it is deferred and recognized in the subsequent period.

#### Capital assets

Capital assets are carried at cost. When an asset is sold or otherwise disposed of, the related cost and accumulated amortization are removed from the respective accounts and any gain or loss on disposition is recognized in operations for the year.

The carrying amount of a capital asset not being amortized because it is under construction or development is classified as work-in-progress. Amortization expense is calculated upon completion of construction and allocation of the asset to its appropriate capital asset account.

Amortization expense is calculated on all amortizable assets based on the following methods, utilizing estimated lives according to Canadian Association of University Business Officers guidelines for Canadian colleges and universities as follows:

Buildings
Equipment and furniture
Computer equipment
Library books
Food court

5% declining balance 10 years straight line 4 years straight line 5 years straight line 5% declining balance

Notes to Financial Statements **April 30, 2012** 

#### Cash

Included in cash are balances in the amount of \$763,467 (2011 - \$884,849) that relate to deferred revenue, deferred capital contributions, and other unspent amounts included in current liabilities.

## **Deferred capital contributions**

Effective May 1, 1997, contributions received for capital assets are deferred and amortized over the same term and on the same basis as the related capital assets. Contributions related to capital assets acquired prior to fiscal 1998 are not reasonably determined and therefore, the change in policy was applied prospectively.

### **Employee future benefits**

The University provides a Retirement Gratuity Plan, which is a defined benefit plan. Benefits from the Gratuity Plan are provided only to participants who had benefits under the London Life and/or Standard Life Group or Group Annuity plan as of December 31, 1986, only if the participant invests his/her defined contribution account in accordance with plan provisions and meets all other conditions necessary for receiving such benefits. The service cost and accrued benefit obligation of the Gratuity Plan is actuarially determined using a modified form of the projected unit credit actuarial cost method pro-rated on services. The employees of the University are also eligible to be members of the UWO Academic and Staff/Management Pension Plan, which is a defined contribution plan.

#### Use of estimates

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

### **Financial instruments**

The University follows Canadian Institute of Chartered Accountants (CICA) Handbook Section 3855, Financial Instruments - Recognition and Measurements. This standard establishes the recognition and measurement criteria for financial assets, liabilities and derivatives. All financial instruments are required to be measured at fair value on initial recognition of the instrument, except for certain related-party transactions.

A financial instrument is any contract that gives rise to a financial asset of one University and a financial liability or equity instrument of another University. Financial instruments in the form of financial assets and financial liabilities are generally presented separately. Financial instruments are recognized as soon as the University becomes a party to the contractual provisions of the financial instrument. Upon initial recognition financial instruments are measured at fair value. The fair value of a financial instrument is the estimated amount that the University would receive or pay to terminate the instrument agreement at the reporting date.

Notes to Financial Statements **April 30, 2012** 

The following methods and assumptions were used to estimate the fair value of each type of financial instrument by reference to various market value data and other valuation techniques as appropriate.

Measurement in subsequent periods depends on whether the financial instrument has been classified as "held-for-trading", "available-for-sale", "held-to-maturity", "loans and receivable" or "other financial liabilities" as defined by the standard.

#### Cash and short-term investments

Cash and short-term investments consist primarily of cash on hand and certificates of deposits with an original term of up to twelve months and are classified as held-for-trading. These instruments have been accounted for at fair value. Carrying values approximate fair values for these instruments due to their short-term maturity.

#### Loans and receivables

Loans and receivables are non-derivative financial assets that represent amounts due from others with fixed or determinable payments that are not quoted in an active market including accounts receivable and due from Huron University College Foundation. After initial recognition, loans and receivables are subsequently carried at amortized cost using the effective interest method less any impairment losses, if necessary. Gains and losses are recognized in the statement of operations when the loans and receivables are derecognized or impaired. Interest effects on the application of the effective interest method are also recognized in the statement of operations.

The carrying value of accounts receivable and due from Huron University College Foundation approximates their fair values due to the short-term maturity of these financial instruments.

## Other financial liabilities

Other financial liabilities are non-derivative financial liabilities with fixed payments or determinable payments that are not quoted in an active market including accounts payable and accrued liabilities and long-term debt. After initial recognition, other financial liabilities are subsequently carried at amortized cost using the effective interest method. Gains and losses are recognized in the statement of operations when other financial liabilities are derecognized or impaired. Interest effects on the application of the effective interest method are also recognized in the statement of operations.

- The carrying value of accounts payable and accrued liabilities approximates their fair values due to the short-term maturity of these financial instruments.
- Long-term debt is recorded at amortized cost. The fair value of the long-term debt at year-end, based on an estimate of the University's borrowing rate as at April 30, 2012 for debt with similar terms and maturity is \$1,633,130 (2011 \$1,641,971).

Notes to Financial Statements **April 30, 2012** 

Interest rate risk

The University's exposure to interest rate risk relates to its cash and short-term investments.

Credit risk

Management monitors its credit risk related to its accounts receivable balances which are primarily from student and government sources.

Foreign exchange risk

The University has no significant exposure to fluctuations in the value of foreign currencies.

### Accounting standards for not-for-profit organizations

In December 2010, the Canadian Accounting Standards Board issued a comprehensive set of accounting standards applicable to not-for-profit organizations. The standards are effective for fiscal years beginning on or after January 1, 2012 and require retrospective application, except for certain exemptions and exceptions contained within the standards. Early adoption of the standards is permitted. The University is currently considering the impact of the adoption of these standards for its fiscal year beginning May 1, 2012.

Notes to Financial Statements **April 30, 2012** 

## 3 Capital assets

			2012
	Cost \$	Accumulated amortization	Net book value \$
Land	325,458	_	325,458
Building	23,555,018	12,363,483	11,191,535
Equipment and furniture	5,121,389	4,226,535	894,854
Computer equipment	1,024,682	876,957	147,725
Library books	2,214,936	1,868,350	346,586
Food court	2,367,069	1,322,358	1,044,711
	34,608,552	20,657,683	13,950,869
			2011
	Cost	Accumulated amortization	Net book

	Cost \$	Accumulated amortization	Net book value \$
Land	325,458	-	325,458
Building	23,360,148	11,774,455	11,585,693
Equipment and furniture	5,011,494	4,003,019	1,008,475
Computer equipment	957,625	815,759	141,866
Library books	2,090,147	1,747,407	342,740
Food court	2,367,070	1,273,385	1,093,685
	34,111,942	19,614,025	14,497,917

## 4 Deferred capital contributions

	2012 \$	2011 \$
Deferred capital contributions	Ψ	Ψ
Balance - Beginning of year	2,754,550	2,900,636
Facility renewal/infrastructure capital grant Huron University College Foundation Capital contribution	35,464 17,878	35,464 18,585
Total contributions received	53,342	54,049
Amortized to operations	(192,845)	(200,135)
	2,615,047	2,754,550

Notes to Financial Statements

April 30, 2012

Unapplied deferred capital contributions	2012 \$	2011 \$
Balance - Beginning of year	339,508	310,278
Graduate expansion capital grant	28,120	29,230
Balance - End of year	367,628	339,508
Deferred Superbuild capital contributions	2012 \$	2011 \$
Balance - Beginning of year	1,205,430	1,244,827
Huron University College Foundation Capital contribution Amortized to operations	43,478 (76,142)	43,478 (82,875)
Balance - End of year	1,172,766	1,205,430
Total deferred capital contributions	4,155,441	4,299,488

Deferred contributions related to capital assets represent restricted contributions to fund capital projects. As at April 30, 2012, \$367,628 of total deferred capital contribution are unspent.

Notes to Financial Statements **April 30, 2012** 

## 5 Long-term debt

	2012 \$	2011 \$
Southwest residence loan  Non-revolving term bank loan bearing interest at 5.98% due January 31, 2015 with monthly blended principal and interest payments of \$11,916 required until the maturity date, with a final payment of the balance of principal and interest outstanding due on the maturity date. No specific security has been pledged but the University agrees not to encumber any real estate assets		
without the bank's prior written consent.	1,560,007	1,607,894
Less: Current portion	52,291	49,529
	1,507,716	1,558,365
Principal repayments on the Southwest residence loan during the year we	re as follows:	
	2012 \$	2011 \$
Southwest residence loan	47,887	45,110
The principal repayments over the remaining term of the loan are as follo	ws:	
	\$	
2013 2014 2015	52,291 55,334 1,452,382	
	1,560,007	

The University has a credit facility in the amount of \$1,800,000 from Scotiabank. All borrowings are payable on demand and bear interest at a rate of prime minus 0.25% per annum interest payable monthly. The credit facility is secured by a general security agreement constituting a first ranking security interest in all personal property of the University. As at April 30, 2012 and 2011, no amounts were drawn on this credit facility.

Notes to Financial Statements **April 30, 2012** 

## 6 Employee future benefits

The University operates a defined benefit plan and participates in a defined contribution pension plan operated by UWO. The University does not provide any other material post retirement non-pension benefits or post-employment benefits to its employees.

Employer contributions made to the defined contribution plan during the year amounted to \$516,846 (2011 - \$473,060)

Retirement Gratuity Plan

The Retirement Gratuity Plan (the Plan) is a defined benefit type of pension plan. Benefits under the Plan are not funded in advance, but are paid from operating revenues as benefits come due.

The accrued benefit obligation was measured as at April 30, 2012.

Information about the Plan as at April 30, is as follows:

	2012 \$	2011 \$
Funded status Funded status - deficit Unamortized experience losses	3,329,620 (1,672,878)	2,727,993 (1,511,434)
Net accrued benefit liability	1,656,742	1,216,559

The Plan has no assets. There were no contributions made during the year and no settlement payments were paid out of the Plan. Benefit payments of \$Nil (2011 - \$202,891) were paid during the year by the University.

	2012 \$	2011 \$
Change in accrued benefit obligation		
Accrued benefit obligation - May 1	2,727,993	2,677,724
Current service cost	82,265	80,104
Interest cost	124,213	128,453
Actuarial loss	395,149	44,603
Benefits paid		(202,891)
Accrued benefit obligation - April 30	3,329,620	2,727,993

The University's net benefit plan expense includes the following components:

	2012 \$	2011 \$
Current service cost	82,265	80,104
Interest cost	124,213	128,453
Amortization of actuarial loss	233,706	235,110
Amortization of transitional asset		(7,888)
Net pension costs recognized	440,184	435,779
The significant assumptions used are as follows:	-	
The significant assumptions used are as follows:		
	2012	2011
	%	%
Accrued benefit obligation as at April 30		
Discount rate	3.85	4.42
Rate of compensation increase	3.30	3.70
Benefit costs for the year ended April 30		
Discount rate	4.42	4.82
Rate of compensation increase	3.70	3.60
Estimated average remaining service life	5.30	6.10

Notes to Financial Statements **April 30, 2012** 

## 7 Ancillary operations

Ancillary operations include the operations of residence, conference facilities and parking facilities. The operations of these facilities are included in the statement of operations and are summarized as follows:

	2012 \$	<b>2011</b> \$
Ancillary revenue Residence fees and rentals Conference Parking	2,240,571 369,952 300,608	2,224,161 420,796 310,015
Food court	8,475	8,425
	2,919,606	2,963,397
Ancillary expenditures		
Interest on long-term debt	95,106	97,885
Residence salary and benefits	303,804	300,136
Conference salary and benefits	70,784	67,238
Building costs	1,185,184	1,181,252
Conference food costs	108,530	113,487
Other costs	141,615	148,915
	1,905,023	1,908,913
Excess of revenue over expenditures for ancillary		
operations	1,014,583	1,054,484

Notes to Financial Statements **April 30, 2012** 

## 8 Related party transactions

#### a) Huron University College Foundation

The purpose of Huron University College Foundation (the Foundation) is to administer money received for the benefit of the University. The Foundation was incorporated in Ontario on June 12, 1979 as a not-for-profit organization and is a registered charity under the Income Tax Act. The Foundation administers certain Trust and Endowment Funds on behalf of the University for the purposes of pooling investment funds to maximize return and minimize costs. The decision-making as to the use of the University Trust and Endowment income rests with the Executive Board of the University.

During the year, the Board of Directors of the Foundation approved the transfer to the University of \$759,668 (2011 - \$872,916), which is detailed as follows:

	2012	2011
	\$	\$
Huron University College Foundation		
Trust and Endowment Fund	91,120	109,392
Foundation Fund	607,192	701,461
Foundation Superbuild	43,478	43,478
Capital contributions	17,878	18,585
	759,668	872,916
Deferred capital contributions	(61,356)	(62,063)
	698,312	810,853

The University has a significant economic interest in the Foundation in that the Foundation solicits funds in the name of and with the expressed or implied approval of the University and substantially all of the funds solicited are intended by the contributor to be to the University.

## b) Huron University College Foundation U.S.A.

The purpose of the Huron University College Foundation U.S.A. (the U.S.A. Foundation) is to administer money received for the benefit of the University. The U.S.A. Foundation was incorporated in New York on August 1, 2006 as a not-for-profit organization and is a registered charity under 501(c)(3) of the Internal Revenue Code. There has been no funding related activity since inception.

Notes to Financial Statements

April 30, 2012

The Foundation has not been consolidated in the University's financial statements. A financial summary of the Foundation as at December 31, 2011 and December 31, 2010 and for the years then ended is as follows:

	2011 \$	2010 \$
Balance sheet	Ψ	•
Assets Investments, at market Other assets	13,167,204 133,701	11,463,041 132,801
	13,300,905	11,595,842
Liabilities	70,249	99,649
Fund balances Huron University College Trust and Endowment Foundation	1,826,446 11,404,210	1,907,459 9,588,734
	13,230,656	11,496,193
	13,300,905	11,595,842
Statement of operations Revenue Expenditures	2,941,671 (81,362)	1,794,198 (71,072)
Excess of revenue over expenditures	2,860,309	1,723,126
Disbursed to Huron University College Net realized and unrealized capital (loss) gain	(858,102) (267,744)	(977,438) 714,976
Net increase in fund balances	1,734,463	1,460,664
Other revenue		
	2012 \$	2011 \$
Amortization of deferred contributions Diocesan grant Other academic revenue Miscellaneous revenue Summer course revenue	268,987 99,193 300,127 267,566 514,893	283,010 102,338 298,174 161,820 568,169
	1,450,766	1,413,511

Notes to Financial Statements **April 30, 2012** 

## 10 Changes in non-cash working capital items

	2012 \$	2011 \$
Accounts receivable	148,939	(307,529)
Prepaid expenses  Due from Huron University College Foundation	965 16,648	43,837 16,146
Accounts payable and accrued liabilities  Advance tuition and residence deposits	(157,462) (342,675)	(168,184) 66,022
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	(333,585)	(349,708)
Interest paid on long-term debt	95,106	97,885

## 11 Ontario Student Opportunity Trust Funds

The Ontario Student Opportunity Trust Funds (OSOTF) program was established by the Government of Ontario during 1997 to encourage companies and individuals to contribute funds for Ontario's college and university students. Prior to March 31, 2000, all eligible donations made to the University were matched by the Province on a dollar for dollar basis as cash was received. The matching donations ceased as of March 31, 2000. The Foundation allocates investment income to the fund based on its annual opening balance. Activity in this fund is included in the Foundation.

The Ministry of Training, Colleges and Universities no longer requires institutions to submit a separate audit report with respect to the OSOTF program, however, it requires that the year-end OSOTF Report must be included in the institution's financial statements, Therefore, these OSOTF schedules have been included with the University's financial statements.

Schedule of Changes in Endowment Fund Balance For the year ended December 31, 2011	2012 \$	2011 \$
Fund balance - Beginning of year and end of year	491,900	491,900
Schedule of Changes in Expendable Funds Available for Awards For the year ended December 31, 2011	2012 \$	2011 \$
Balance - Beginning of year	(60,167)	(75,427)
Net return on investment	(1,517)	33,060
Bursaries awarded	(16,862)	(17,800)
Balance - End of year	(78,546)	(60,167)
Number of awards	9	15

Notes to Financial Statements **April 30, 2012** 

#### 12 Trust Funds

The University is the beneficiary of the income from certain trusts administered on its behalf. The University equally shares the beneficiary of the Colonel Leonard Trust with Upper Canada College.

		2012		2011	
	Cost \$	Market value \$	Cost \$	Market value \$	
Colonel Leonard	547,103	613,025	547,103	588,577	
Sarah Leonard Diocese of Huron	685,928 170,696	770,566 212,523	689,679 170,696	741,357 228,392	
Trusts administered on behalf of Huron University College	1,403,727	1,596,114	1,407,478	1,558,326	

#### 13 Restrictions on net assets

In 2010, the University's Board of Directors restricted \$1,701,941 of previously unrestricted net assets for purposes of providing a reserve for the unfunded experience losses of the pension plan disclosed in note 6. This restricted amount is not available for other purposes without approval of the Board of Directors. The interfund transfer of \$161,444 (2011 - \$190,507) represents the change in the unrecognized actuarial loss in the year.

## 14 Capital management

The University's objectives, when managing capital, are to safeguard the University's ability to continue as a going concern in order to pursue the delivery of a variety of services. In the definition of capital, the University included the fund balances, as well as the cash and restricted cash. The University manages the capital structure and makes adjustments to it in light of changes in economic conditions and the risk characteristics of the underlying assets. To maintain or adjust the capital structure, the University may consider raising additional funds or reduce expenses. In order to facilitate the management of its capital requirements, the University prepares annual and multi-year expenditure budgets that are updated as necessary depending on various factors, including fundraising campaigns and general governmental conditions. The annual and multi-year budgets are approved by the Board of Directors.

The University has not changed its approach to capital management during the current year. The University is not subject to any external capital restrictions. The University expects that it will be necessary to receive funds from the government during the next fiscal year to meet its budgeted operations.

### 15 Comparative figures

Certain comparative figures have been reclassified to conform to the current year's presentation.